

Report To: Corporate Governance Committee

Date of Meeting: 09 January 2013

Lead Member / Officer: Cllr Julian Thompson-Hill

Report Author: Head of Finance and Assets

Title: Treasury Management Strategy Statement 2013/14 and Prudential Indicators 2013/14 to 2015/16

1 What is the report about?

- 1.1 The report shows how the Council will manage its investments and its borrowing for the coming year and sets the policies within which the Treasury Management function operates. The report also outlines the likely impact of the Corporate Plan on this strategy and on the Prudential Indicators.
- 1.2 It should be noted that the figures contained in this report are draft and will be updated prior to approval by Council based on the latest Capital Plan in February 2013.

2 What is the reason for making this report?

- 2.1 The Chartered Institute of Public Finance and Accountancy's Code of Practice on Treasury Management (the "CIPFA TM Code") requires the Council to approve the Treasury Management Strategy Statement and Prudential Indicators annually. The Corporate Governance Committee is required to review the report before it is approved by Council on 26 February 2013.

3 What are the Recommendations?

- 3.1 That the Committee reviews the Treasury Management Strategy Statement for 2013/14 and the Prudential Indicators for 2013/14, 2014/15 and 2015/16 (Appendix 1).

4 Report details

Background

- 4.1 Treasury Management involves looking after the Council's cash which is a vital part of the Council's work because approximately £0.5bn passes through the Council's bank account every year.
- 4.2 At any one time, the Council has at least £20m in cash so we need to make sure that we achieve the best rate of return possible without putting the cash at risk which is why we invest money with a number of financial institutions.

When investing, the Council's priorities are to:

- keep money safe (security);

- make sure that we get the money back when we need it (liquidity);
- make sure we get a decent rate of return (yield).

Treasury Management Strategy Statement 2013/14

- 4.3 The Treasury Management Strategy Statement (TMSS) for 2013/14 is set out in Appendix A. This report includes Prudential Indicators which set limits on the Council's treasury management activity and demonstrate that the Council's borrowing is affordable.

Prudential Indicators:

- 4.4 The Council Fund indicators are based on the latest proposed capital bids and block allocations and these will be updated before the report is submitted to Council for approval on 26 February 2013.
- 4.5 The Housing Revenue Account indicators have been calculated based on the latest estimates from the Housing Stock Business Plan. These will be updated in accordance with the budget approved by Cabinet at its meeting of 19 February 2013.
- 4.6 The individual Prudential Indicators recommended for approval are set out in Appendix B.

5 How does the decision contribute to the Corporate Priorities?

- 5.1 An efficient Treasury Management strategy allows the Council to minimise its borrowing costs and release funding for its investment priorities.

6 What will it cost and how will it affect other services?

- 6.1 There are no cost implications arising as a result of the setting of Prudential Indicators. The point of the Treasury Management Strategy is to obtain the best return within a properly managed risk framework.

7 What consultations have been carried out?

- 7.1 The Council's Capital Plan and Revenue Budget have been prepared in consultation with Heads of Service, Corporate Directors, Scrutiny Committees, Cabinet and Council.
- 7.2 The Housing Stock Business Plan, revenue and capital budgets will be presented to members. Denbighshire Tenants and Residents Federation will also be consulted on the proposals.
- 7.3 The Council has consulted with its treasury management consultants, Arlingclose Ltd.

Chief Financial Officer Statement

- 7.4 Treasury Management involves looking after significant sums of cash so it is a vital part of the Council's work. It requires a sound strategy and appropriate controls to safeguard the Council's money, to ensure that reasonable returns

on investments are achieved and that debt is effectively and prudently managed.

7.5 Council adopted the revised CIPFA Code of Practice on Treasury Management (Nov 11) at its meeting on 28 February 2012. It is a requirement of that Code for Council to approve a Treasury Management Strategy Statement each financial year.

7.6 The Council has approved an ambitious Corporate Plan that could see over £130m invested in delivering its priorities over the next five years. It is vital that the Council has a robust and effective treasury management function underpinning this investment and all other activities.

8 What risks are there and is there anything we can do to reduce them?

8.1 Treasury Management is inherently risky as outlined in the Strategy Statement. The Council has a risk management policy but it is impossible to eliminate these risks completely.

9 Power to make the Decision

9.1 The Local Government Act 2003 determines the requirement for local authorities to set Prudential Indicators and requires the Council to comply with the Prudential Code of Capital Finance for Local Authorities that has been produced by the Chartered Institute of Public Finance and Accountancy (CIPFA).